



Metro

People & Partnerships

Positioned for success

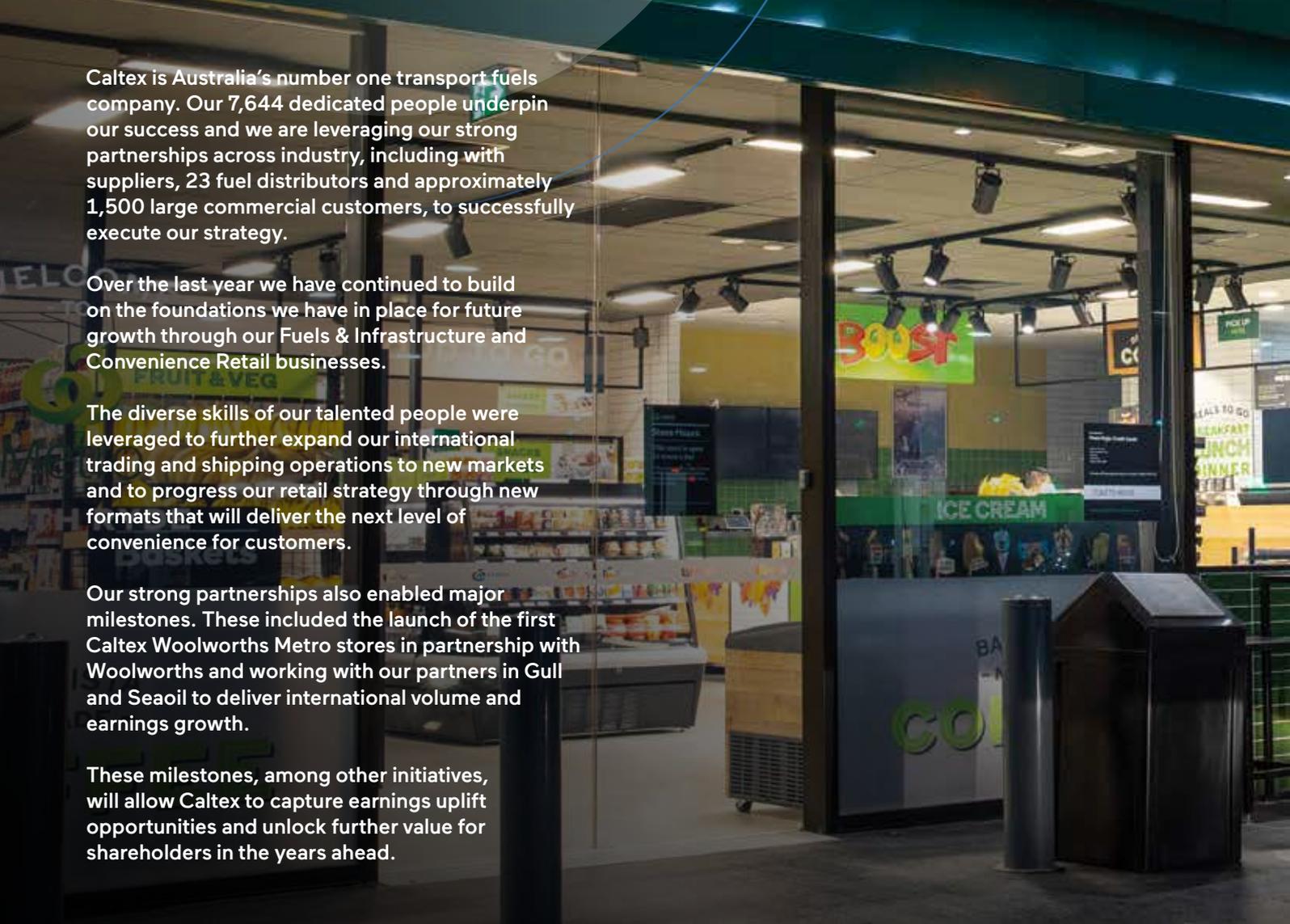
Caltex is Australia's number one transport fuels company. Our 7,644 dedicated people underpin our success and we are leveraging our strong partnerships across industry, including with suppliers, 23 fuel distributors and approximately 1,500 large commercial customers, to successfully execute our strategy.

Over the last year we have continued to build on the foundations we have in place for future growth through our Fuels & Infrastructure and Convenience Retail businesses.

The diverse skills of our talented people were leveraged to further expand our international trading and shipping operations to new markets and to progress our retail strategy through new formats that will deliver the next level of convenience for customers.

Our strong partnerships also enabled major milestones. These included the launch of the first Caltex Woolworths Metro stores in partnership with Woolworths and working with our partners in Gull and Seaoil to deliver international volume and earnings growth.

These milestones, among other initiatives, will allow Caltex to capture earnings uplift opportunities and unlock further value for shareholders in the years ahead.





In this Report

Network of Assets	2
2019 Highlights	4
Message from the Chairman and the Managing Director & CEO	6
Operations Reports	10
Fuels & Infrastructure	10
Convenience Retail	14
Sustainability	18
2019 Financial Report	24

On the Cover

Zina Filippello, Chemist (left), and Rosemie Pastulovic, Technician, at the Lytton refinery in Queensland

Small image: The new Caltex Woolworths Metro store in North Ryde, New South Wales

About this Report

This 2019 Annual Report for Caltex Australia Limited (ACN 004 201 307) has been prepared as at 25 March 2020. Throughout this document terms such as Caltex and Caltex Australia have the same meaning as Caltex Group, unless the context requires otherwise. An interactive version of the Annual Report is available on our website. Visit www.caltex.com.au to download or view a copy.

Shareholders can request a printed copy of the Annual Report free of charge by emailing secretariat@caltex.com.au or writing to the Company Secretary, Caltex Australia Limited, Level 24, 2 Market Street, Sydney NSW 2000 Australia.

Caltex Woolworths Metro,
North Ryde,
New South Wales